#### FFC holds First Corporate Briefing for the Year 2022

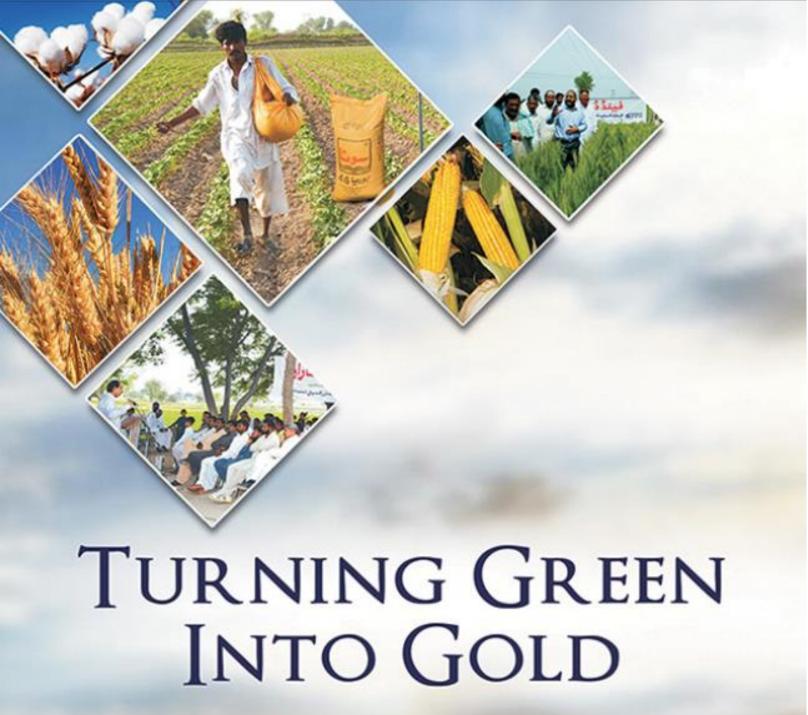


Fauji Fertilizer Company (FFC), held its first Corporate Briefing for the year 2022, as a part of its best corporate governance practices.

FFC has been recognized by Pakistan Stock Exchange (PSX) as first amongst Top 25 Companies consecutively for 10 years attributed to its Compliance of Code of Corporate Governance, Company Performance and Efficient Management.

In the same backdrop the subject briefing for the year ended 31<sup>st</sup> December 2021 was held at FFC's corporate Head Office, Rawalpindi where prominent capital market analysts and dignitary from PSX Ms. Raeda Latif attended the event virtually.

Company Secretary FFC, Brig Asrat Mahmood SI(M) (Retd) opened the meeting and apprised the house about significance of the event. Chief Financial Officer, Mr. Mohammad Munir Malik briefed the house about FFC's performance for the year 2021, responded to various queries raised by analysts and assured Company's commitment to achieve higher standards of performance and sustained earnings.



### **Corporate Briefing**

For the year ended December 31, 2021

Presented by: CFO

February 1, 2022



#### **Business Environment**

#### 2

Rising commodity prices & surging interest / foreign exchange rates besides successive waves of pandemic posed a challenging environment for the Company The Company enabled savings of precious foreign exchange for the Country of around USD 1.29 billion besides contributing towards food security and improved farm economics

4

FFC ensured availability of indigenous Urea at a very affordable rate of around Rs 1,770 per bag as compared to International prices as high as Rs 11,000 per bag Agricultural sector posted a growth of 2.8% on account of positive momentum in farm economics in the shape of affordable agri. inputs and favorable weather conditions etc.



### **Farm Economics**

	Av. Yield	Market Price	Expenses	Net Income	a selle			Av. Yield	Market Price	Expenses	Net Income
	Mds/Acre	Rs /	Mond	Rs / Acre	S. A. A. A.			Mds/Acre	Rs /	/ Mond	Rs / Acre
2017-18	41	1,200	762	17,954	V	A CONTRACTOR	2018-19	23	3,680	2,654	23,590
2018-19	35	1,300	955	12,058 🔻	<u>ل</u> ه ا		2019-20	21	3,700	3,038	13,912 🔻
2019-20	40	1,550	919	24,457 🔺			2020-21	18	4,300	3,623	10,030 🔻
2020-21	42	1,850	1,067	32,882 🔺			2021-22	21	5,600	3,501	44,079 🔺
					Wheat	Cotton					
				Ş	ugarcane	Rice					
	Av. Yield	Market Price	Expenses	Net Income		(Fine)		Av. Yield	Market Price	Expenses	Net Income
	Mds/Acre	Rs /	Mond	Rs / Acre				Mds/Acre	Rs /	/ Mond	Rs / Acre
2018-19	840	180	145	29,158			2018-19	42	1,890	1,397	20,144
2019-20	842	210	151	49,305 🔺		MA	2019-20	40	2,140	1,537	24,103 🔺
2020-21	871	254	174	69,397 🔺		TA 80. 77 N	2020-21	43	2,050	1,451	25,750 🔺
2021-22 E	E 874	260	204	49,266 🔻			2021-22	44	2,300	1,610	30,361 🔺

Source: Inputs provided by FACs based on Farmer Surveys of medium level farmers

*E: Estimated (estimated figures of yield; harvesting is underway)* 





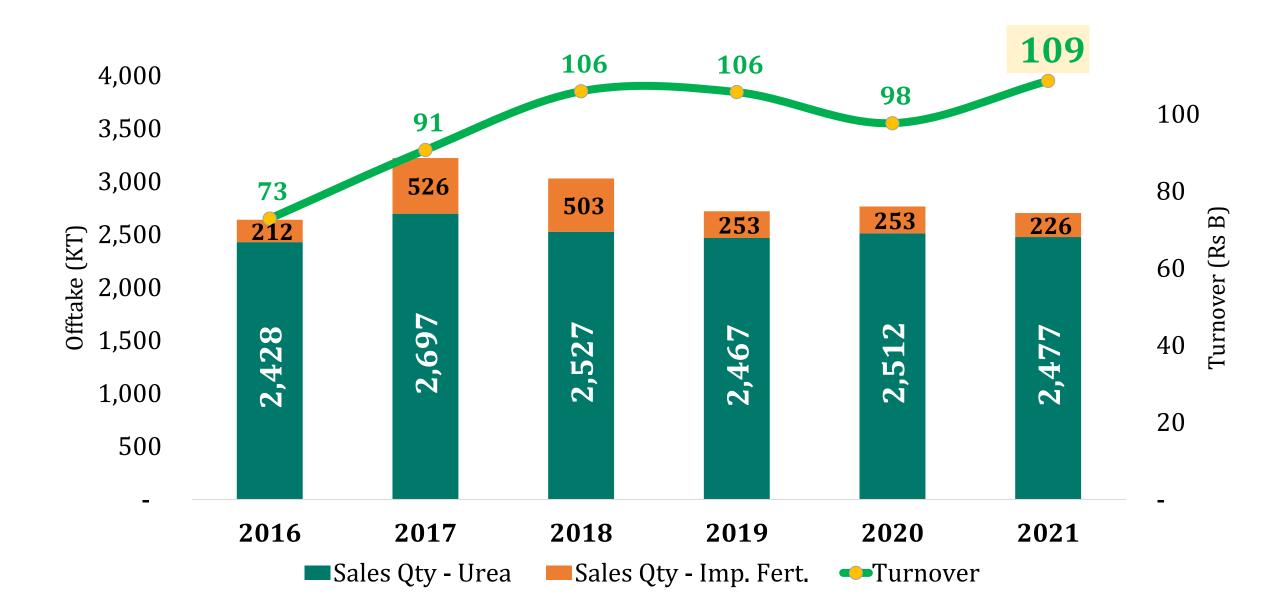








#### **Fertilizer Offtake and Turnover**



#### **Industry Urea Sales**

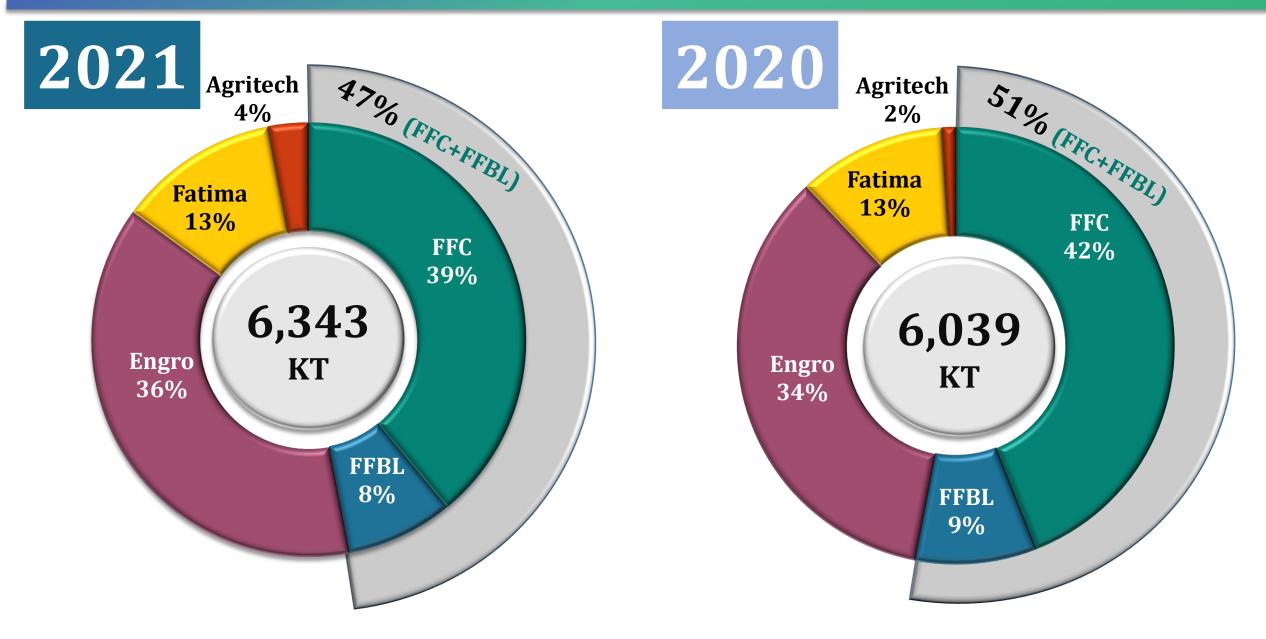




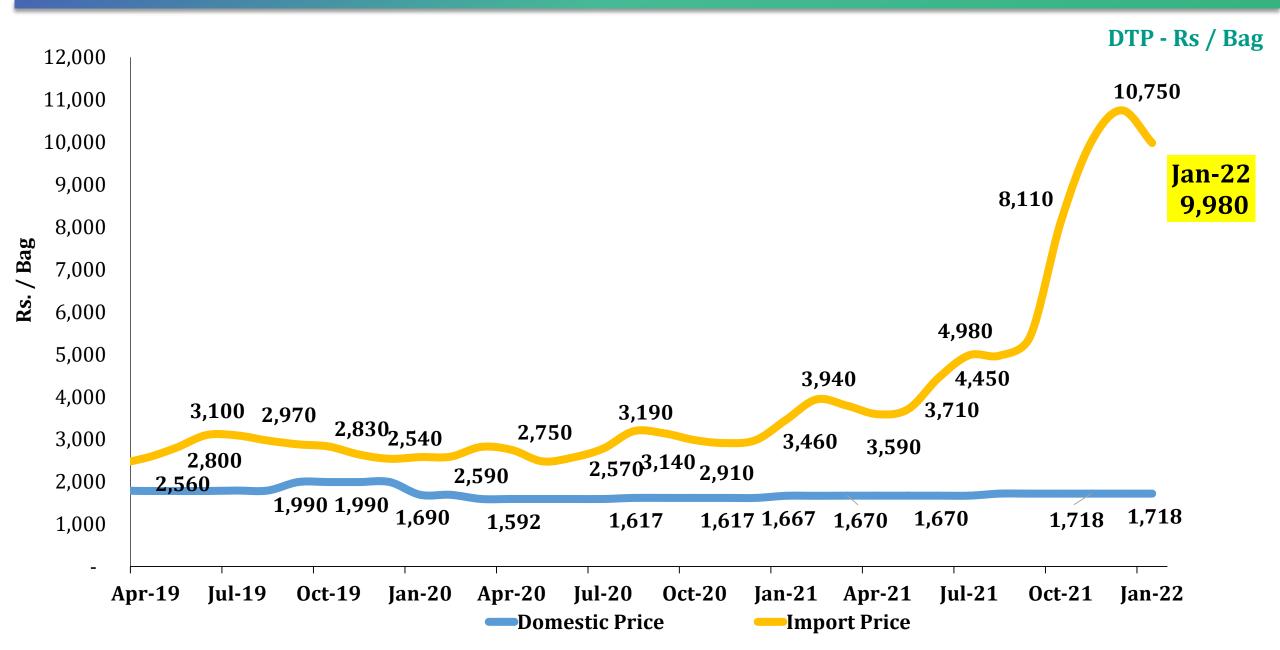




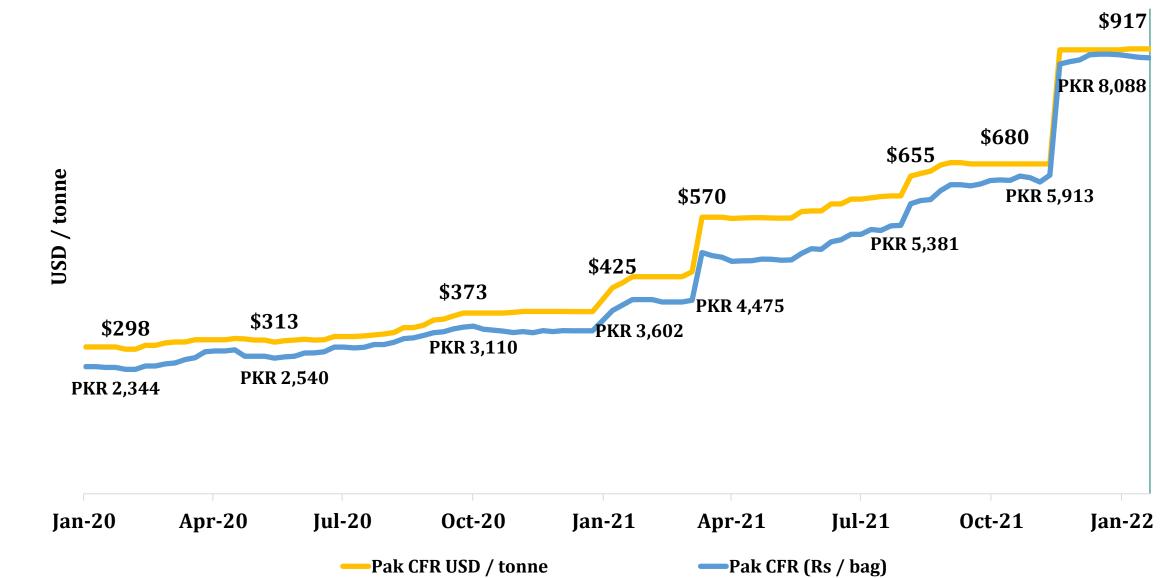
#### **Urea Market share**







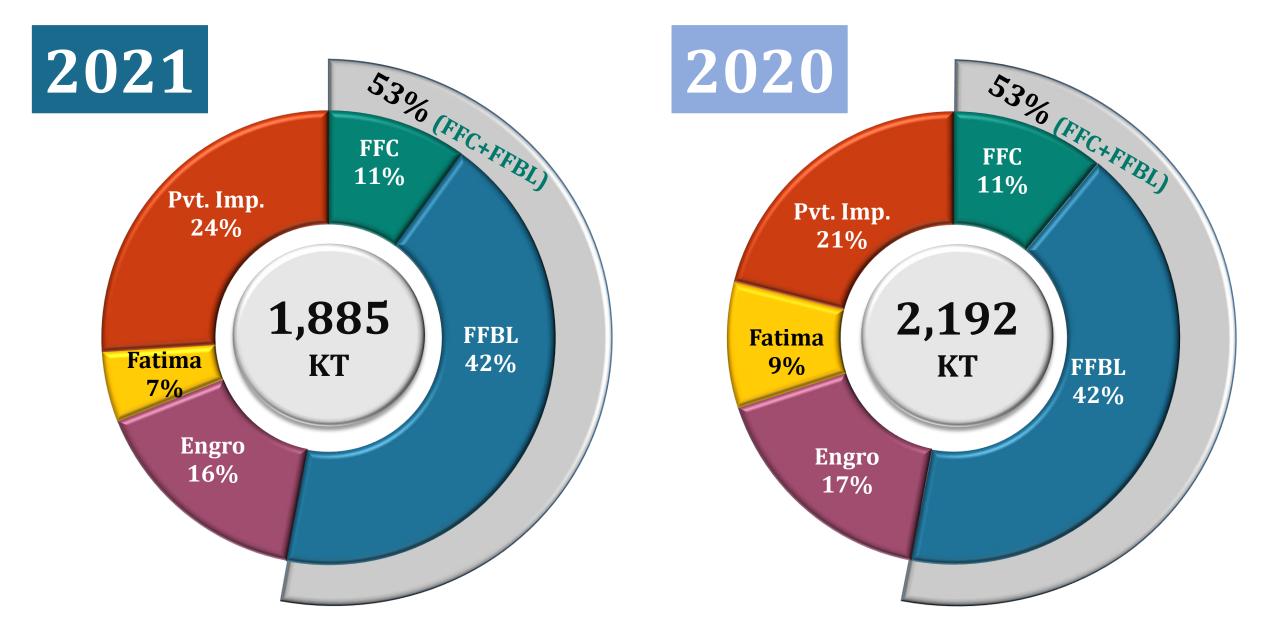
#### **DAP International Price Trend**



Rs / tonne



#### **DAP Market share**





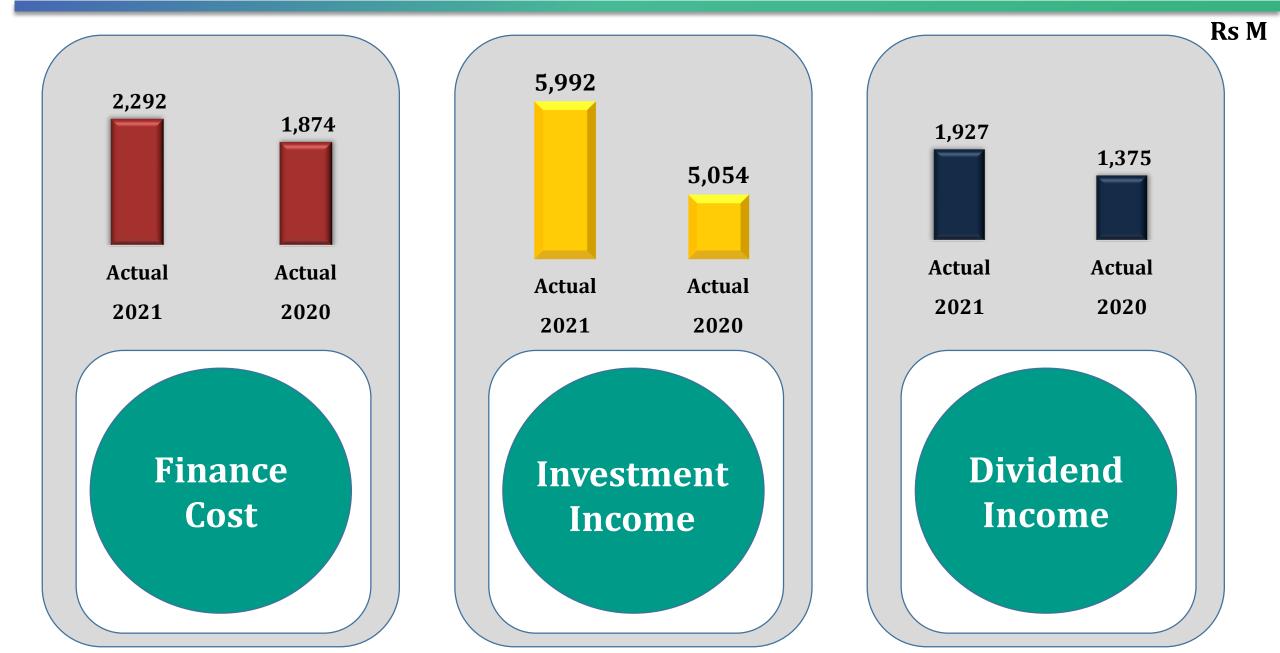
### **Impact of prices on DAP industry**

Year	Avg Rs / bag	Var.	Industry sales (KT)	Var.
2016	2,694		2,248	
2017	2,490	-8%	2,344	4%
2018	3,071	23%	2,239	-4%
2019	3,362	9%	2,030	-9%
2020	3,504	4%	2,192	8%
2021	6,166	76%	1,885	-14%

\* Average Rs / bag: Average year end opening and closing price of Industry

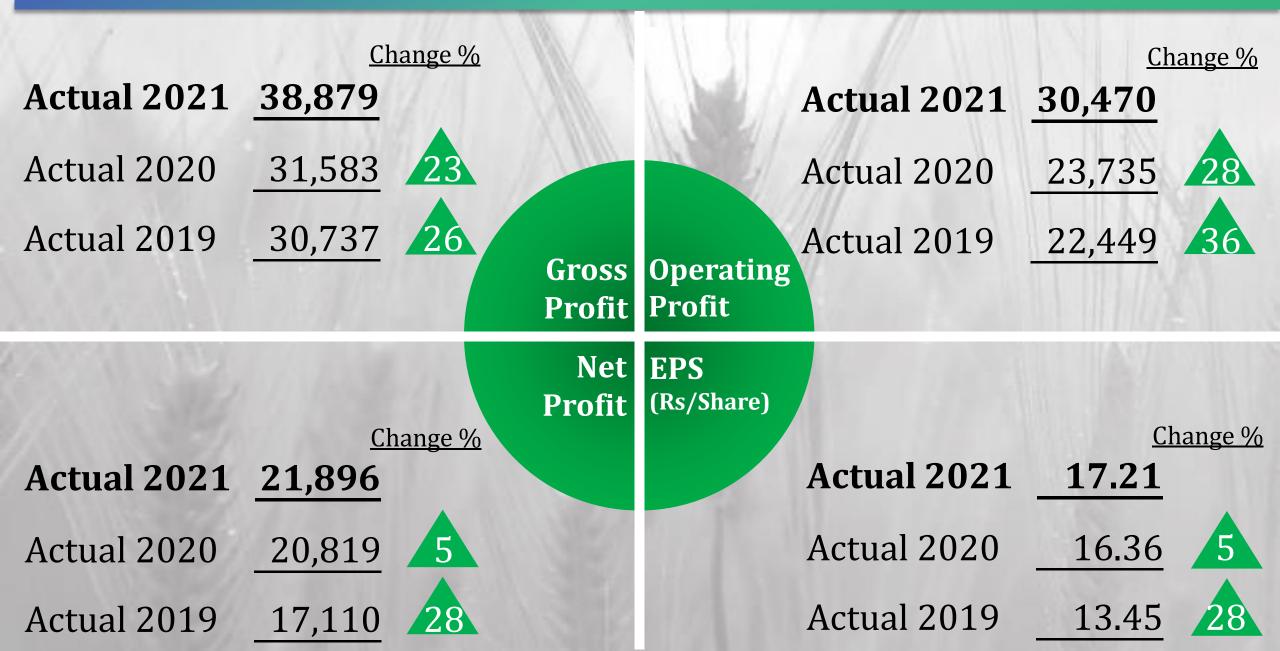


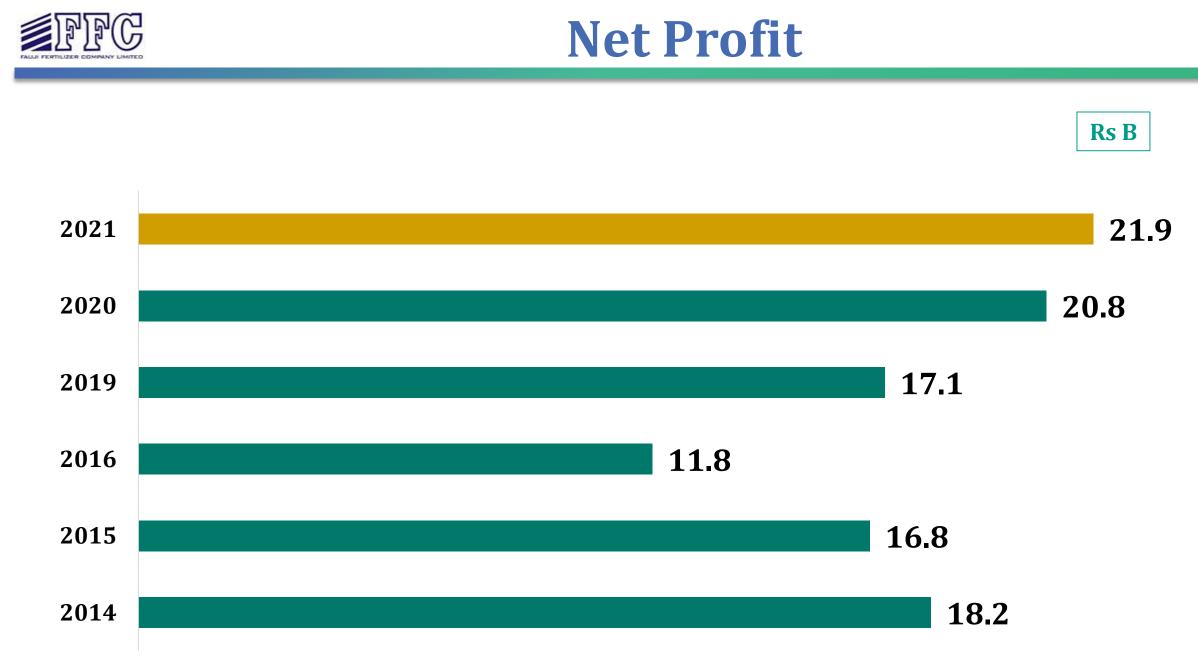
#### **Finance Cost and Other Income**





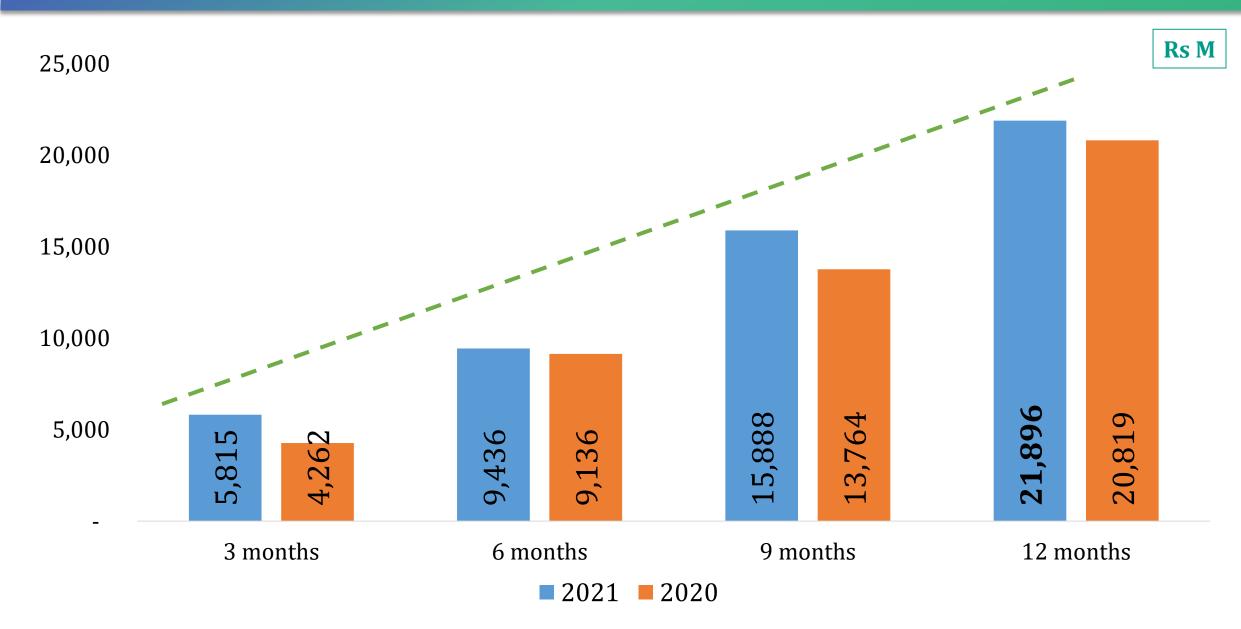
### **Key Performance Indicators**







### **Quarterly Net Profitability**





## Major Receivables / (Payables) Rs M

2021 202

2020

GIDC Payable Balance at the beginning Gain on remeassurement of GIDC Unwinding of remeasurement gain on GIDC	<b>(56.72)</b> - (2.44)	<b>(62.64)</b> 5.93 -
	(59.16)	(56.72)
Current portion	(38.36)	(23.95)
Non-current portion	(20.80)	(32.77)
	(59.16)	(56.72)
<u>Receivables</u>		
Subsidy receivable	6.96	6.96
GST receivable	16.62	14.17
	23.58	21.14



### **Profitability and Payout**

Year	Profit	EPS	DPS	Payout Ratio
	<u>Rs M</u>	<u>Rs per</u>	<u>share</u>	<u>%</u>
2015	16,766	13.18	11.86	90%
2016	11,782	9.26	7.90	85%
2017	10,711	8.42	7.00	83%
2018	14,439	11.35	8.85	78%
2019	17,110	13.45	10.80	80%
2020	20,819	16.36	11.20	68%
2021	21,896	17.21	14.50	84%



#### **Corporate Awards and Achievements**



#### SAFA Best Presented Annual Report Award

First Runner-up – Overall

Winner – Manufacturing Sector

First Runner-up – Integrated Reporting Merit – Corporate Governance ICAP / ICMAP Best Corporate Report Award

First Runner-up – Overall

Winner – Manufacturing Sector

First Runner-up – Sustainability Report category RCCI International Achievement Award

Company of the year

RCCI First Taxpayer Recognition Award

Largest Taxpayer – Manufacturing Sector

#### **MAP** Award

Corporate Excellence Award

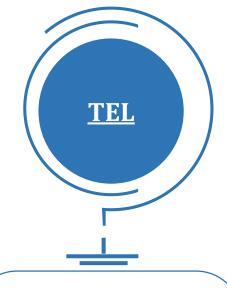


### FWEL, FFF, FFCEL & TEL









- Rs 13.5b investment
- **Rs 1.26b** FFC share of <u>dividend</u>
- **35.60GWh** of energy generated post acq.
- Availability factor of 98% of turbines

- **108.92 GWh** of electricity supplied
- Certified full O&M services provider by DMV Germany
- <u>Carbon credit sales</u> 1<sup>st</sup> Tranche received 2<sup>nd</sup> Tranche under verification

Improvement in Sales volume, higher sales revnue and reduction in operating loss.

Undisrupted supply chain, numeric distribution expansion and investment behind the brand

- Further investment of **Rs 377m**
- Expected COD during 2022
- Achieved back energization



#### **Challenges**

#### **Strategic Challenge**

Depleting natural gas reserves and need for alternate resources

#### **Operational Challenges**

Rising interest rate, fuel prices and inflationary pressures

Discharge of GIDC liability would pressurize working capital of the Company

Continued delay in subsidy receivable and long outstanding GST refunds impacting working capital Business expenditure and input GST disallowances by FBR resulting in cost escalation



# **THANK YOU**