#### **FFC holds Third Corporate Briefing for the Year 2022**



Fauji Fertilizer Company (FFC), held its Third Corporate Briefing for the year 2022, in collaboration with Khadim Ali Shah Bukhari Securities (Pvt) Ltd. as part of its best corporate governance practices.

FFC has been recognized by Pakistan Stock Exchange (PSX) as first amongst Top 25 Companies consecutively for 12 years attributed to its Compliance of Code of Corporate Governance, Company Performance and Efficient Management.

In the same backdrop the subject briefing for the period ended 30<sup>th</sup> September 2022 was virtually held from FFC's corporate Head Office, Rawalpindi. Prominent capital market analysts and dignitary from Pakistan Stock Exchange attended the event.

Company Secretary FFC, Brig Asrat Mahmood SI(M) (Retd) opened the briefing and apprised the house about significance of the event. Chief Financial Officer, Syed Atif Ali briefed the house about FFC's performance for first the period 2022 and assured Company's commitment to achieve higher standards of performance and sustained earnings.

## Fauji Fertilizer Company Limited

**Corporate Briefing** 

























#### **Table of Contents**

**01** Introduction and history

**O2** Financial Performance (Historical and 9M – Sep 2022)

03 Challenges



#### **Historical Overview - till 2021**



569 2,048

Number of Plants

**Design Capacity** (Thousand Tonnes)



2,507

19% 📎 47%

Sona Urea Production (Thousand Tonnes)

**Urea Market Share** 

1,002



3,272

**Number of Employees** 

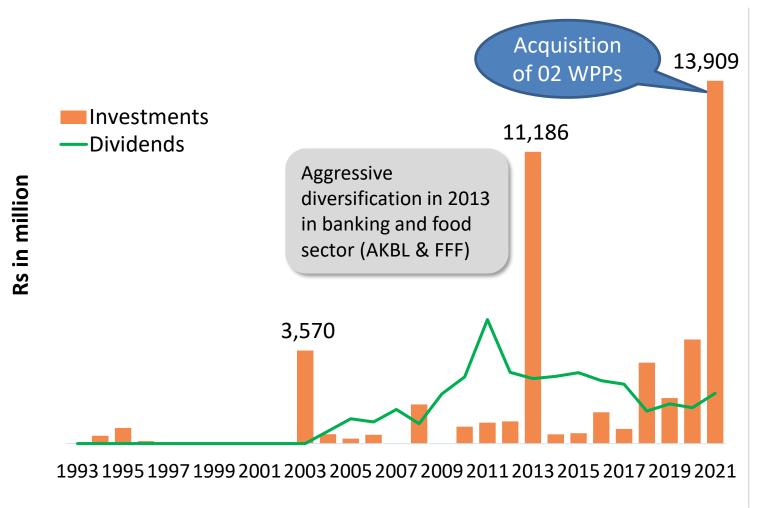
2,133 **10** 

108,651

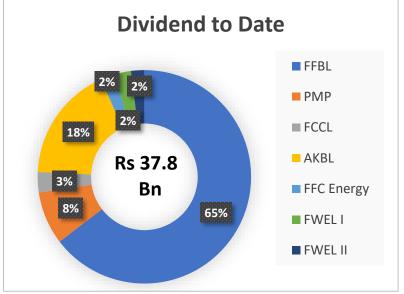
Revenue - all products (Rs Mn)

Incorporated as a JV between Fauji Foundation and Haldor Topose A/S Denmark in 1978 (US\$330 Mn), the Company has demonstrated phenomenal growth over the past four decades, with increase in urea production by 4.4 times over the period

# Strategically Diversified portfolio of Equity Investments (Rs 48 bn) in Renewable Energy, Fertilizer, Banking, Cement & Food ventures



FFC has developed a diversified portfolio of equity investments with risks & returns spread over different sector ensuring optimum return to the shareholders





#### **Evolution of FFC**

Plant 1
Commission
570K MT
Rs 2.8 Bn

Plant 2 Commission 1,330K MT Rs 7.5 Bn

Plant 3
acquisition
1,904K MT
Rs 8.2 Bn

PMP Morocco 12.5% Stake Rs 0.78 Bn

Plant 3 DBN 2,048K MT Rs 2 Bn 43.1% Stake Rs 10.5 Bn

> FFF 100% Rs 4.84 Bn

Olive
Technical
Services
100%
Rs.20 m

 1982
 1993

 1992
 1993

2002 2008 2004

2009 2018

2013 2021

2021 2022

Plant 1
DBN
695K MT
Rs 0.24 Bn

FFC Jordan
(Now FFBL)
30% Stake
Rs 1 Bn

Fauji
Cement
6.79% Stake
Rs 1.5 Bn

FFCEL 49.5 MW – 100% Rs 2.3 Bn Thar Energy 330MW – 30% Stake Rs 3.3 Bn FWEL-I 100% Rs 7.49 Bn FWEL-II 80% Rs 6.02 Bn

COD:

**TEL** 

COD: Oct-22



## Historical Financial Performance



#### **FFC Historical Profitability**





#### **Financial Performance 2021**

#### **Profitability**

**Rs Billion** 

# Asset Base & Equity Rs Billion

Performance Ratios

(%)





Property, Plant & Equipment

24

**Total Assets** 

201

**Equity** 

48

Market Cap (Dec 31, 2021)

128

Gross Profit Ratio

36%

Net Profit Ratio **20%** 

Debt to Equity

26:74

ROE (Post Tax)

46%



## Performance – 9M 2022



## Highlights of the 9M (Sep 2022)

- Highest Ever (nine months):
  - ✓ Revenue
  - ✓ Investment Income
  - ✓ pre-tax profit of Rs 26.3 Bn
- Significant benefit to farmers due to substantial difference in Int vs local urea prices (US\$ 1.1Bn)
- Secured various corporate reporting / excellence Awards
- Thar Energy Limited (TEL) achieved commercial operations wef 1<sup>st</sup> Oct 2022



#### **Awards and Achievements**



First Position
in PSX Top 25
Companies
Award
2021 – 12<sup>th</sup>
consecutive
year

Overall top
Position in
ICAP/ICMAP
Best
Corporate
Report Awards
2021

1st Position in ICAP/ICMP Sustainabilit y Report 2021 Awards

1st Position Chemical Sector ICAP/ICMAP Best Corporate Report Awards 2021 "Best Corporate Excellence" award (Fertilizer Sector) for 8<sup>th</sup> consecutive year by Management Association of Pakistan





## KPI Dashboard - 9 Months (Sep 2022)

	2022	2021	Var
	Thousand Tonnes		%
<b>UREA:</b> Production	1,808	1,867	<b>V</b> (3)
Sales	1,795	1,821	<b>V</b> (1)
DAP: Imports	104	174	<b>V</b> (40)
Sales	57	115	<b>(51)</b>
	Rs in Million		%
Revenue	79,180	73,592	8
Cost of Sales	48,840	46,216	<b>(6)</b>
Distribution Cost	6,922	6,050	<b>(14)</b>
Finance Cost	3,228	1,452	<b>(122)</b>
Investment Income	7,322	3,988	<b>&amp;</b> 84
Dividend Income	2,966	1,927	<b>54</b>
Taxes & Levies	13,696	8,086	<b>(69)</b>
Profit after Tax	14,843	15,888	<b>V</b> (7)
Net Earnings - (Rs/Share)	11.67	12.49	<b>V</b> (7)

Total Assets: PKR 202 Bn

Debt to Equity: 23:77

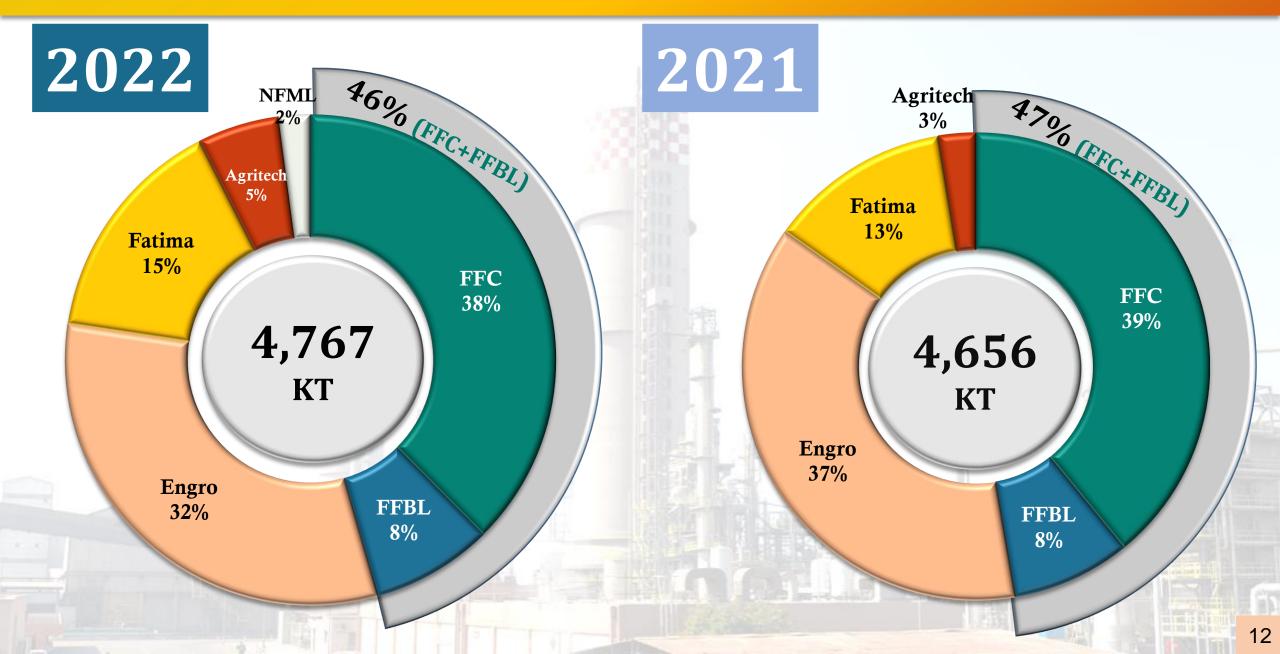
Return on Equity: 30%

Market Capitalization: PKR 129 Bn



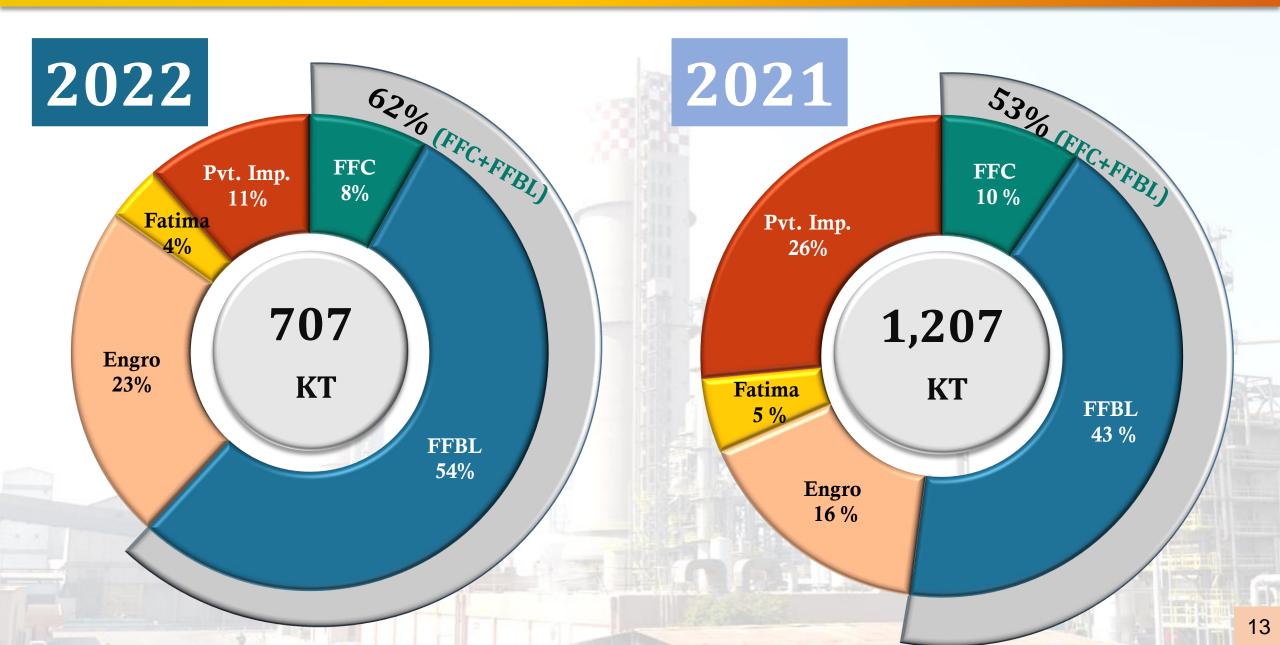


## Urea Market Share - Volumes grew by 2%





## **IFFG** DAP Market Share – Volumes declined by 41%





# 03 Challenges



#### Challenges

# **Curtailed future cashflows / Dividends**

- Super Tax, impact Rs 4.9 Bn in 2022 (Rs 3.5 Bn for 2021)

Long pending GST/Subsidy Receivable (Rs 25 Bn)

# **Continuing Cost Pressures**

PKR Devaluation / Inflation / High Interest rates



# GoP Policies (Pricing, Gas availability)

- Potential increase in gas price
- Increased urea bag price

#### **External factors**

- Smuggling
- Supply chain disruptions
- Post-flood concerns



